

Letter of Recommendation

Confidential

Name of Applicant _____
Last First Middle

The person whose name appears above has applied for admission to the Kellogg-Recanati International Executive MBA Program.

Recommendations will enable the Admissions Committee to examine not only the candidate's potential for development and leadership, but also the confidence which he or she inspires. Your comments will be an important factor in the admission decision. Please answer the questions below in as specific and candid manner, as possible particularly noting maturity, purposefulness, and initiative.

Your comments will not be disclosed to the applicant and will be available only to those involved in our admissions process. You can be assured that the letter will remain confidential.

Name of the individual completing this form _____

Position/Title Organization/Company

Address Telephone Number E-mail

1. How long have you known the applicant? _____
Years Months

2. Under what circumstances have you known the applicant? _____

3. What do you consider the applicant's most outstanding talents or characteristics? _____

4. What are the applicant's chief liabilities or weaknesses? _____

5. To what extent does the applicant demonstrate originality and independence in thinking? Where have you observed this?

6. How will graduate education in management help the applicant to realize his or her goals?

7. The Admission Committee would appreciate any additional statement you may wish to make concerning the applicant's capacity for graduate work.

8. How would you rate the applicant with respect to the following qualities (please use a 1-5 scale: 1 - Lowest, 5 - Highest)

Intellectual ability	
Maturity	
Leadership potential	
Interpersonal skills	
Written skills	
Oral skills	
Team work	

9. | strongly recommend
| recommend
| recommend with some reservations
| do not recommend



that this applicant be admitted to the Kellogg-Recanati Program.

Signature

Date

Kellogg-Recanati International Executive MBA Program

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