

Letter of Recommendation

Confidential

Name of Applicant _____
Last First Middle

To the individual completing this form:

The person whose name appears above has applied for admission to the Kellogg-Recanati International Executive MBA Program. Please answer the questions below in as specific and candid manner, as possible particularly noting maturity, purposefulness, and initiative. When completed, place the recommendation in an envelope addressed to the applicant, write your name across the seal and return it to the candidate. Your signature across the seal of the envelope ensures that the letter is applicant. Your comments will not be disclosed to the applicant and will be available only to those involved in our admissions process. You can be assured that the letter will remain confidential.

Your comments will be an important factor in the admission decision.

Name of the individual completing this form _____

Position/Title Organization/Company

Address Telephone Number E-mail

1. How long have you known the applicant? _____
Years Months

2. Under what circumstances have you known the applicant? _____

3. What do you consider the applicant's most outstanding talents or characteristics? _____

4. What are the applicant's chief liabilities or weaknesses? _____

5. To what extent does the applicant demonstrate originality and independence in thinking? Where have you observed this?

6. How will graduate education in management help the applicant to realize his or her goals?

7. The Admission Committee would appreciate any additional statement you may wish to make concerning the applicant's capacity for graduate work.

8. How would you rate the applicant with respect to the following qualities (please use a 1-5 scale: 1 - Lowest, 5 - Highest)

Intellectual ability	
Maturity	
Leadership potential	
Interpersonal skills	
Written skills	
Oral skills	
Team work	

9. | strongly recommend
| recommend
| recommend with some reservations
| do not recommend



that this applicant be admitted to the Kellogg-Recanati Program.

Signature

Date